

20 May 1981

MEMORANDUM FOR THE RECORD

SUBJECT: History Staff holdings for MISC 9, Air America, 1946-1972 [redacted]

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1. This history is another very large holding (over 850 pages), with seven chapters. For the main part, the seven chapters are in good first-draft shape, with each chapter having its own footnotes.

2. A Content Page has not been done as yet, for this history, but it should read:

Chapter I-Genesis of Civil Air Transport

- Section I -From Concept to Contract
- Section II -Contract to Flight Operations
- Section III -Operations as CNRRA Air Transport
- Section IV -From CNRRA Air Transport to Civil Air Transport

Chapter II - CIA Acquires an Airline

- Section I -Debate over US Policy towards Nationalist China. Initial CIA Contacts with Civil Air Transport
- Section II -From Initial Contact to Initial Contract
- Section III -Chaos, Defection and Corporate Magic
- Section IV -Liquidation, Subsidy or Purchase? OPC Dilemma
- Section V -From Option to Purchase

Chapter III - Problems of Managing the New Proprietary

- Section I -Rejuvenation of the Airline Operation
- Section II -Disillusionment with Willauer
- Section III -C.H. Schildhauer as Operating Executive
- Section IV -Al Cox Becomes President

Chapter IV - Developing the Airline Along Commercial Lines

- Introduction
- Section I -Getting a Grip on Management
- Section II -Problems of Reorganization
- Section III -Composition of Fleet -- level of Operations

Chapter V - The Transition from Scheduled Operations to Paramilitary Operations

- Section I -Decline in Normal Operations (1958-1960) Special Operations
- Section II -Involvement in Laos - [redacted]

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MISC 9

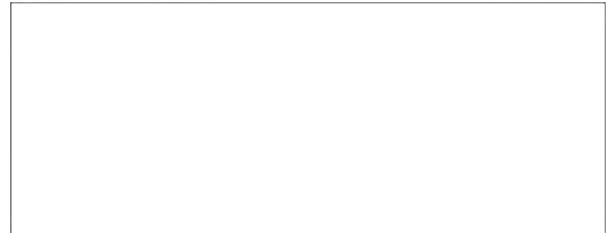
*Chapter VI - The Great Build up, 1964-1968
Section A -Decision to Phase out scheduled Commer-
cial Operations

**Chapter VII - The Declining Years
Section I -Emphasis on Laos

3. The History Staff has learned that a declassified version of this history is in the Office of General Counsel. The declassification was requested by the OGC (as this case is in litigation); the declassification was finished by CRD/ISS/DDA July 1980.

4. All background source materials for this history are at Record Center, under the DDA Job #76-1144 (25 boxes).

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*(Footnote numbers have been designated in the text, however, these are not attached to the script for this chapter)

**(Footnotes are on each pertinent page, this is an original draft)

Distribution:

1-File

1-R. Knapp

1-[redacted]

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